# **Goodman Gold Challenge**

# **Ryerson University**

# **Ted Rogers School of Management**

### Team

#### Dmitry Zaytsev



Dmitry Zaytsev is a final year student. He has interned as analyst in a boutique investment bank, in structured finance at a credit rating agency and most recently, he worked as Treasury at a senior gold producer. He leads the Ryerson Investment Group as the fund's Chief Strategy Officer.

### George Tasevski



George Tasevski is a 3<sup>rd</sup> year finance student at Ryerson University. He has internship experience in financial advisory as well as capital markets and is actively involved with the Ryerson Investment Group, student run buy-side fund where he presently serves as Portfolio Manager.

#### Jacob Newman



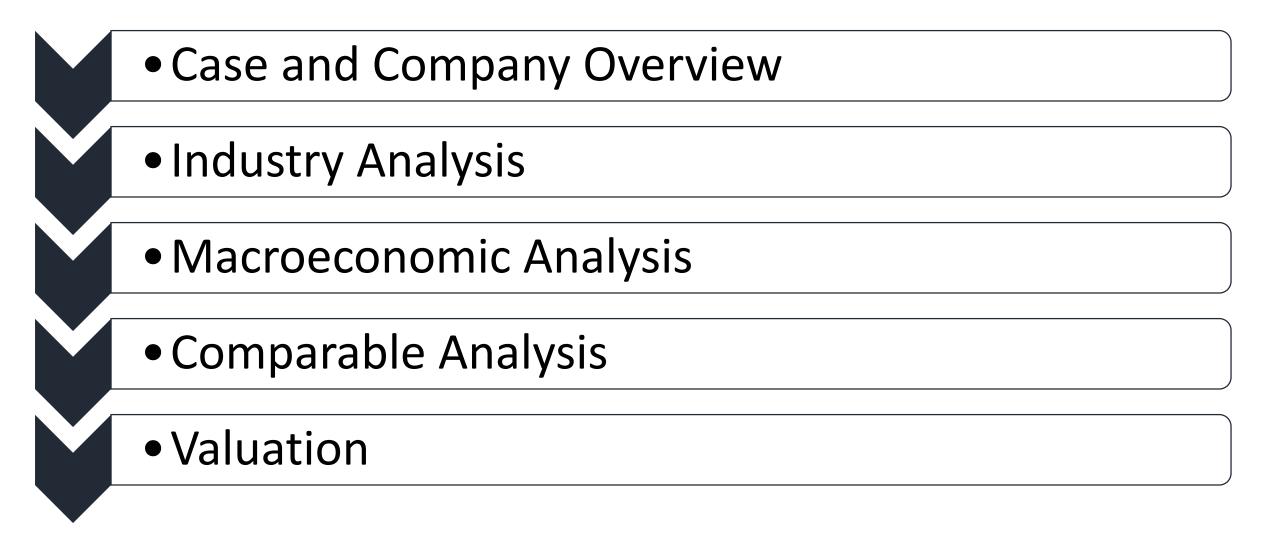
Jacob Newman is a 3<sup>rd</sup> year economics and finance student. He has internship experience in Private Wealth Management and as a Data Analyst. Jacob is currently the President of the Ryerson Investment Group and covers the Consumer Staples & Discretionary sector. He enjoys camping and playing hockey and golf on his spare time.

#### Adrian Parisotto



Adrian Parisotto is a 3<sup>rd</sup> year Finance & Marketing student. He has internship experience as an Investment Banking Analyst, and as a Financial Analyst. He is also involved with the Ryerson Investment Group where he is an Analyst within the Metals & Mining sector. Adrian has played competitive hockey for 17 years.

### **Presentation Outline**



### **Goodman Pension Fund Overview**

### **Risk Averse**

Disciplined, Stable Cash Flows, Mid-Large Cap

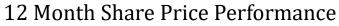
### Long Term Horizon

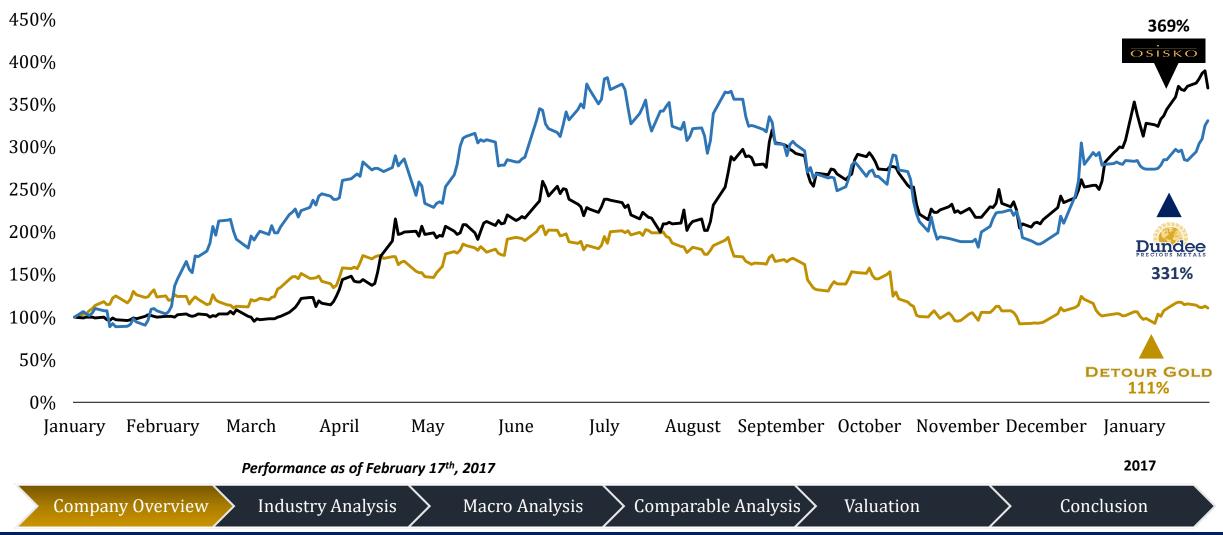
Compounded Value, Proven Business Model, Long Mine Life

### Governance

Seasoned Executive Team, Environmental Sustainability

# **Company Overview**



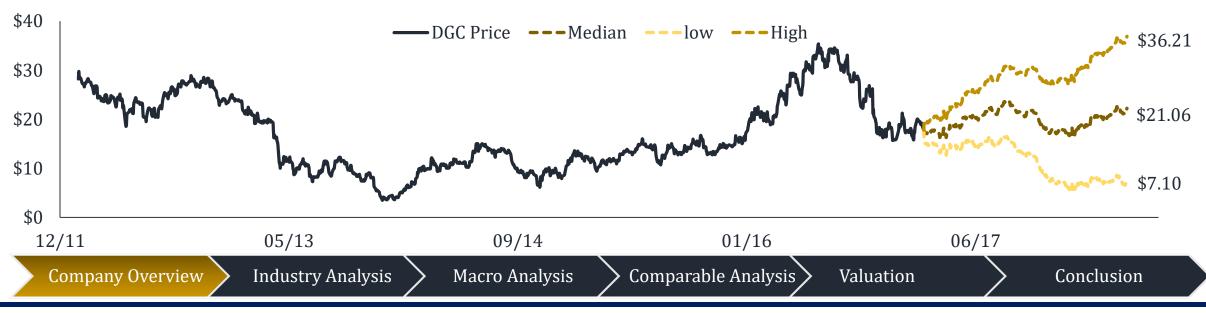


### **Recommendation: Detour Gold**

TSX: DGC

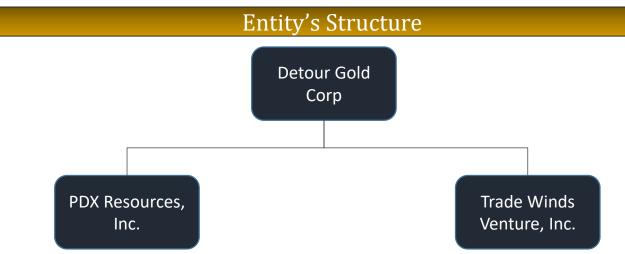
Market Data	Class A
Closing Price (February 15, 2017)	CAD 17.07
Market Cap (\$bn)	\$3.04
Shares Outstanding (mm)	174.55
Average Daily Volume	1,414,371
Enterprise Value (\$mm)	\$3.26
52 Week High	\$35.93
52 Week Low	\$15.36

Simulated 1 Year Simulated Stock Price



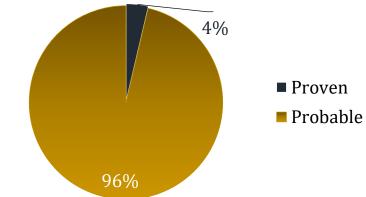
Source: Company Filings, Company Bloomberg

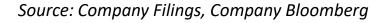
## **DGC Company Overview**





#### P&P – West Detour Mine

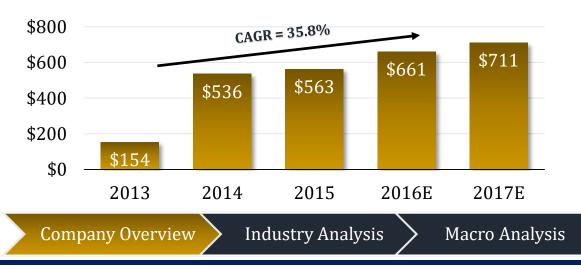




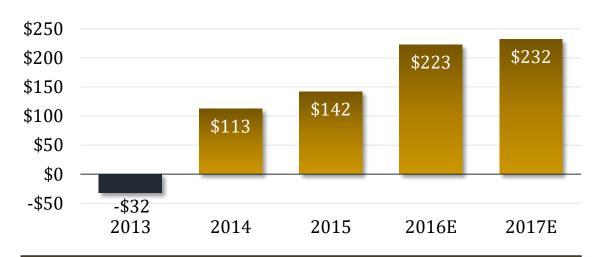
# DGC Company Overview Cont'd



Revenue Growth (Millions of USD)



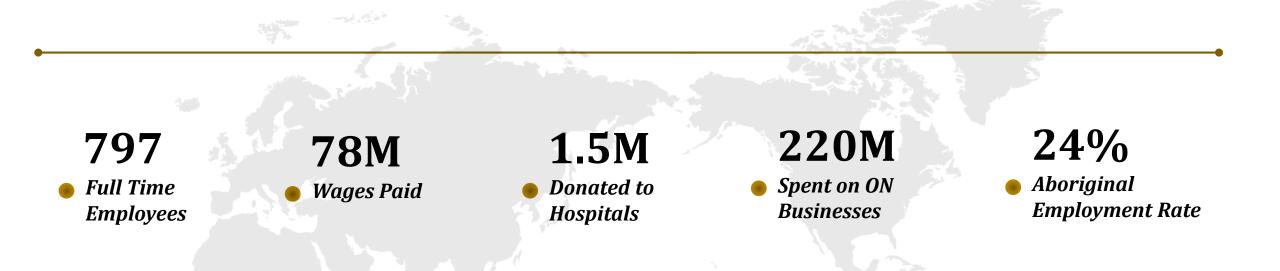
#### EBITDA Growth



#### Cost of Revenue (Millions of USD)



## **Governance: Environmental Sustainability**



- Mining Essentials Program, Women in Mining, Aboriginal Economic Development
- No process water was discharged to the environment in the 3 years of operation

- Proven land management practices to help minimize land disturbance
- Leading The Way leadership program

Company Overview

Industry Analysis

Macro

Comparable Analysis **X** 

Valuation

Conclusion

# **Executive Leadership**





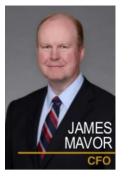
### James Mavor, Chief Financial Officer

recently served as the CFO and Vp of Finance for New Gold Inc.

Mr. Mavor is a finance professional with over 20 years of experience in the mining industry. Prior to joining Detour Gold in 2012, he served as the Vice President and Treasurer for Barrick Gold Corporation .

Paul Martin, President, Chief Executive Officer & Director

Mr. Martin is a mining executive with over 25 years of experience in Canadian and international precious metals mining and development projects. Prior to joining Detour Gold, Mr Martin most

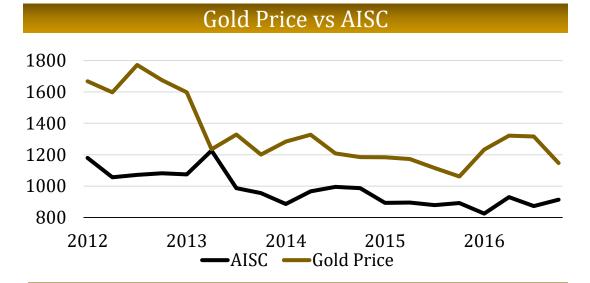


### Pierre Beaudoin, Chief Operating Officer

Mr. Beaudoin is a mineral processing professional with over 28 years of international operating and project development experience. Prior to going Detour Gold in February 2010, Mr. Beaudoin spent his last 16 years with Barrick Gold Corporation.

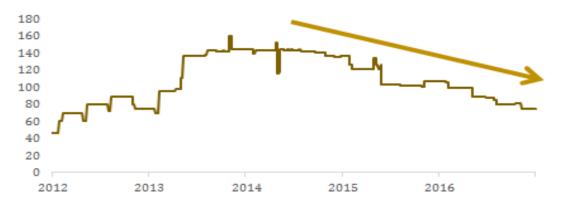
Macro



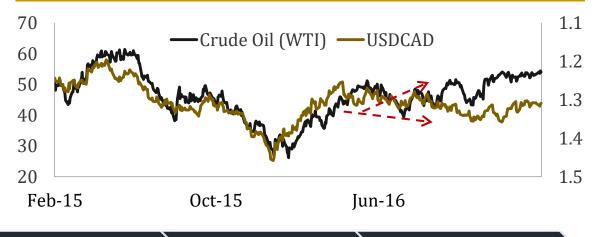


### Key Industry Themes Gold Asset Acquisition Cost Cutting Asset Divestment B/S Repair

NYSE Arca GDM: Net Debt Per Share



#### Canadian Dollar & Crude Oil



Valuation

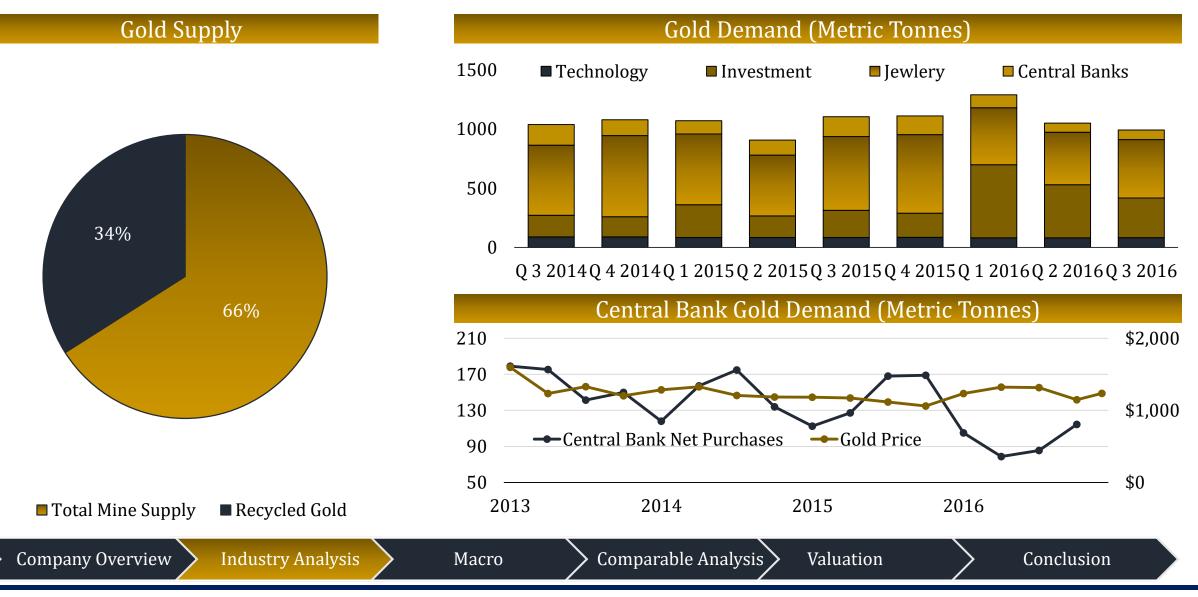
Company Overview

Industry Analysis

Comparable Analysis

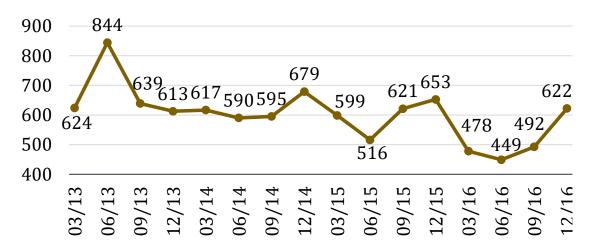
Macro

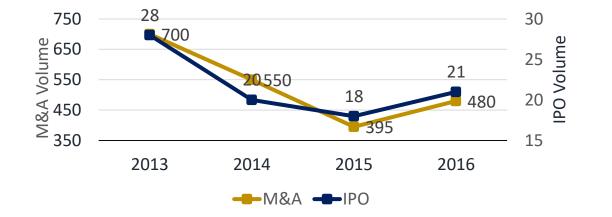
Conclusion



Source: World Gold Council

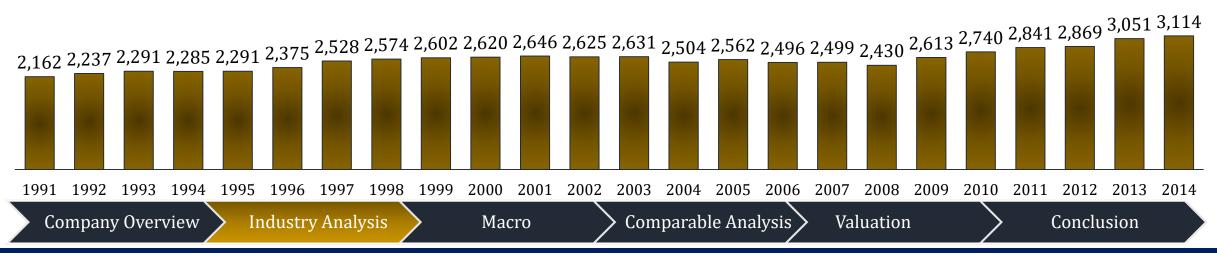
Quarterly Global Jewelry Demand (Tones)





M&A/IPO Volume

Gold Supply Mine Production (Tonnes)

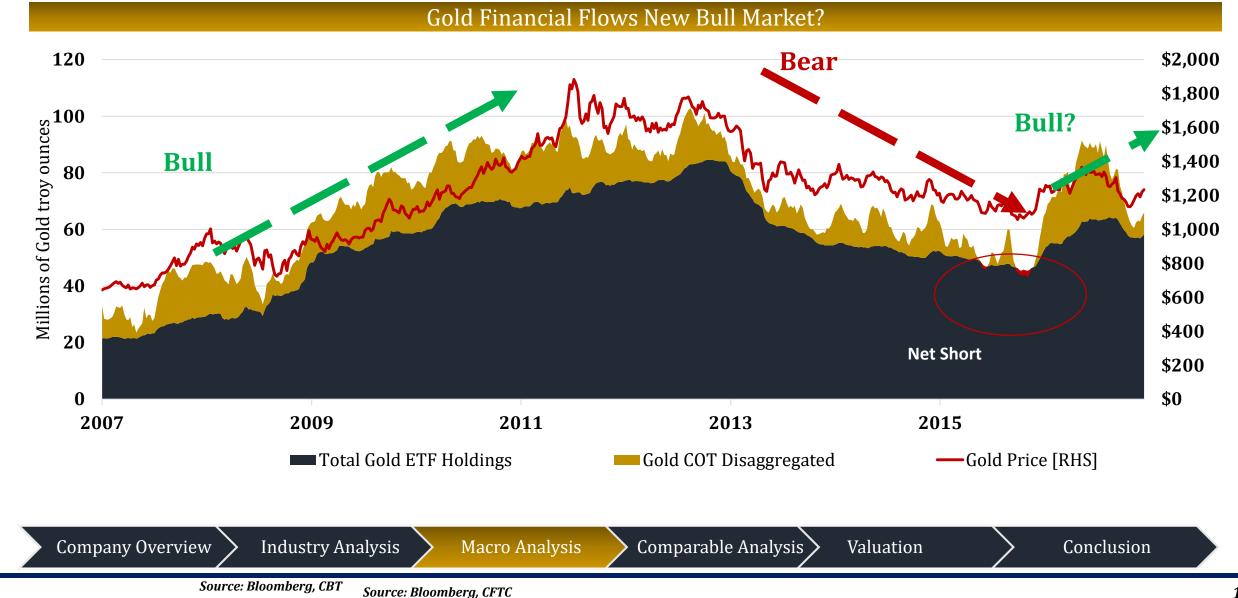


Source: World Gold Council

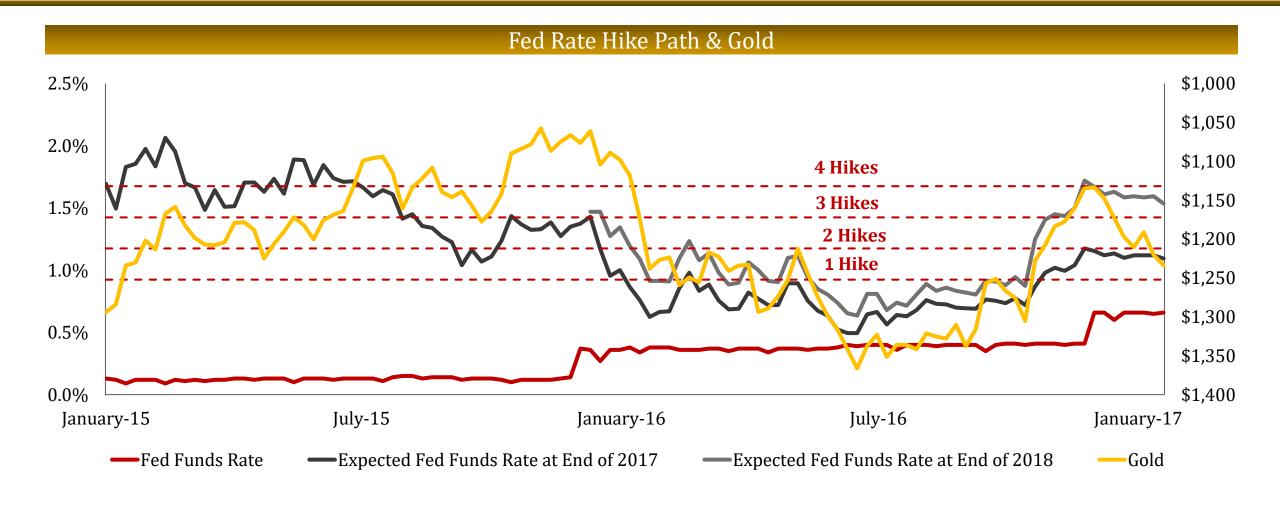
## **Macro Analysis**



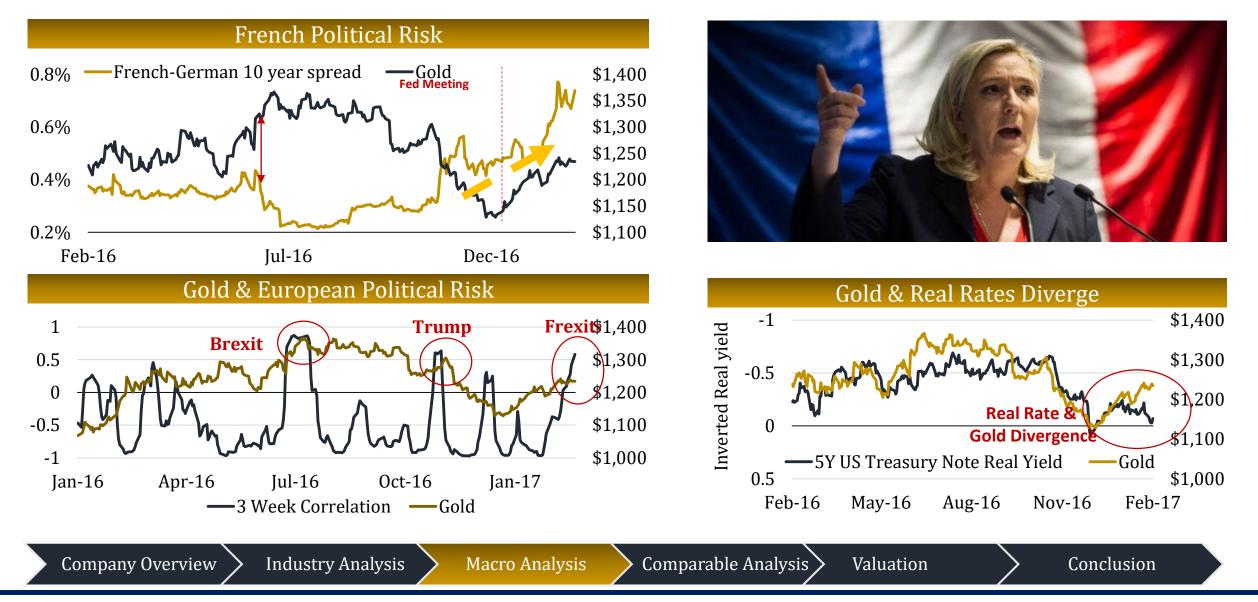
### **Near Term Catalysts**



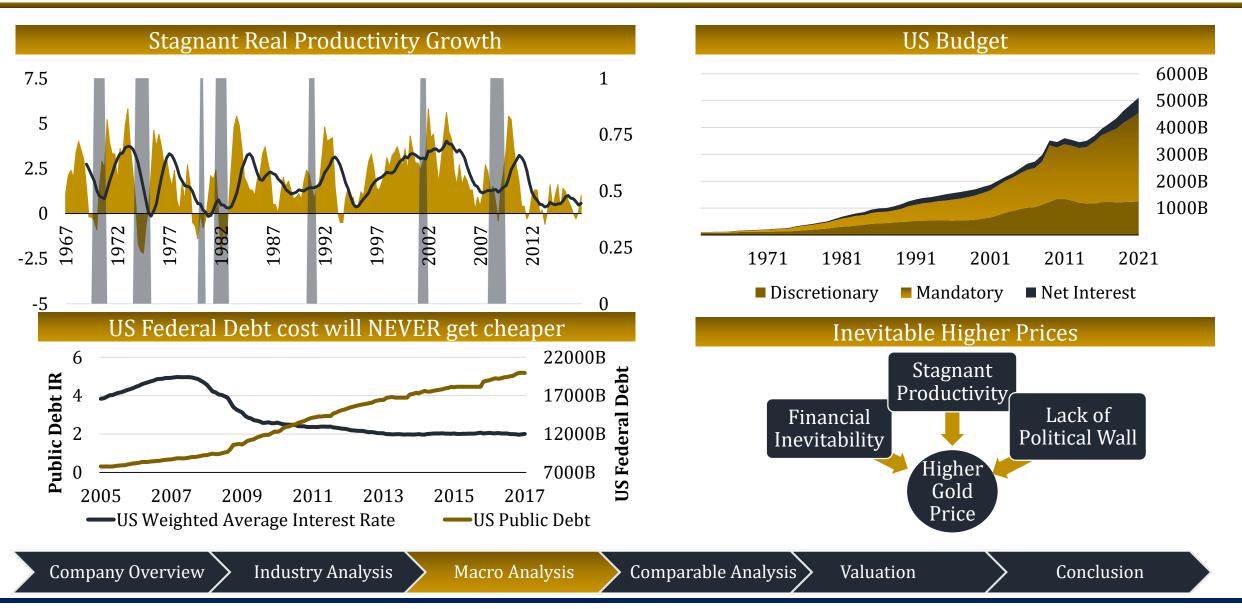
### **Near Term Catalysts**



### **Near Term Catalysts**



# Long Term Macro



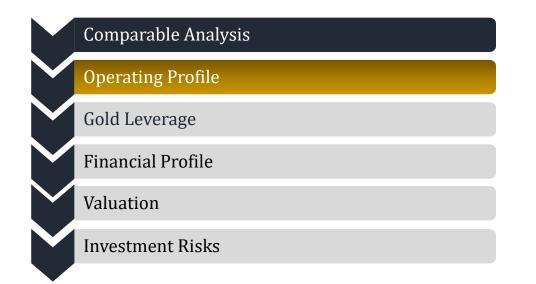
# **Comparable Analysis**

**DETOUR GOLD** 





Assets	Single Asset Mine Producer	<ul> <li>Diversified Asset Mine Producer</li> </ul>	Non-Producing Assets
Specs	Gold Producer	Gold & Copper Producer	Mineral Exploration
Sites	Northern Ontario	<ul> <li>Canada, Serbia, Bulgaria, Namibia</li> </ul>	Northern Ontario & Quebec



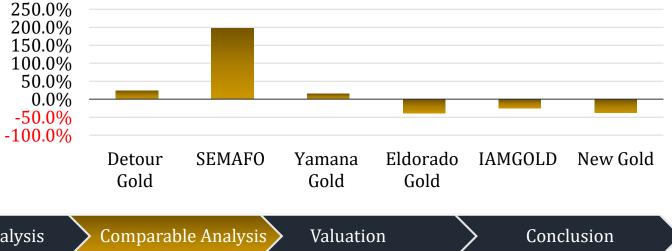
#### Gold Resources Among Peers (M Oz)



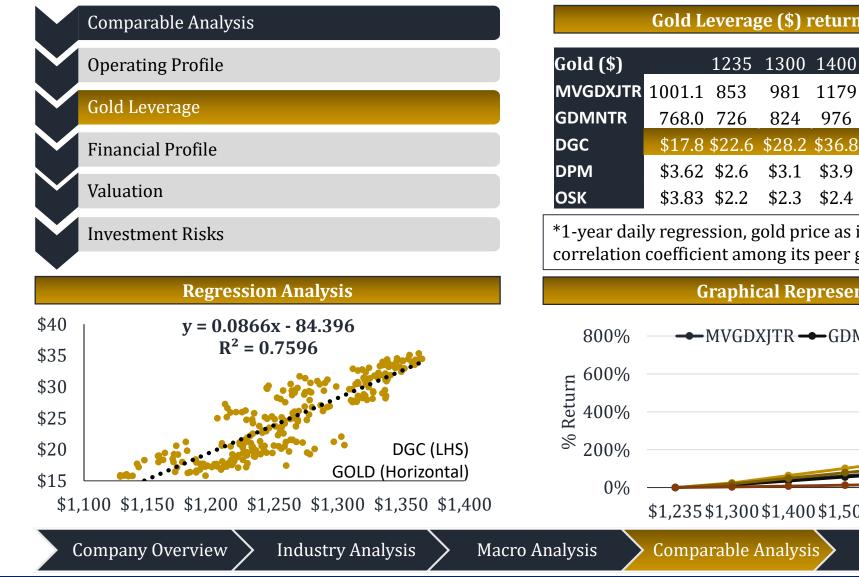
### Gold Reserves Among Peers (M Oz)



### Free Cash Flow / Total Debt



# **Comparable Analysis**

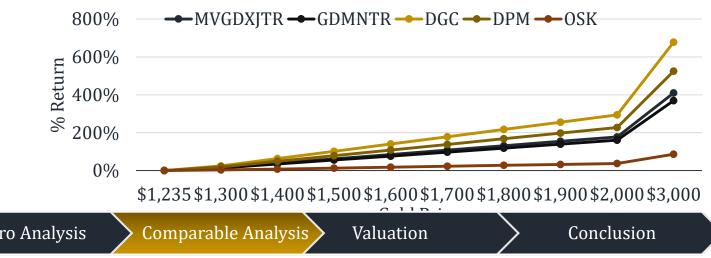


#### Gold Leverage (\$) return based on change in Gold Price

Gold (\$)		1235	1300	1400	1500	1600	1700	1800	1900	2000	3000
MVGDXJTR	1001.1	853	981	1179	1377	1575	1773	1971	2169	2367	4346
GDMNTR	768.0	726	824	976	1128	1280	1432	1584	1736	1888	3408
DGC	\$17.8	\$22.6	\$28.2	\$36.8	\$45.5	\$54.2	\$62.8	\$71.5	\$80.1	\$88.8	\$175
DPM	\$3.62	\$2.6	\$3.1	\$3.9	\$4.7	\$5.5	\$6.3	\$7.0	\$7.8	\$8.6	\$16
OSK	\$3.83	\$2.2	\$2.3	\$2.4	\$2.5	\$2.6	\$2.8	\$2.9	\$3.0	\$3.1	\$4.2

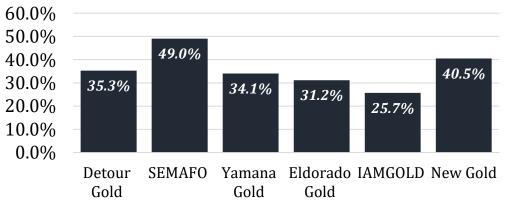
\*1-year daily regression, gold price as independent x-variable, DGC has the highest correlation coefficient among its peer group and

#### **Graphical Representation of Gold Leverage**



Comparable Analysis
Operating Profile
Gold Leverage
Financial Profile
Valuation
Investment Risks





Company Overview

Industry Analysis 🔰 🛛 M

Macro Analysis

6.00

5.00

4.00

3.00

2.00

1.00

0.00

Detour SEMAFO Gold

1.52



4.80

1.35

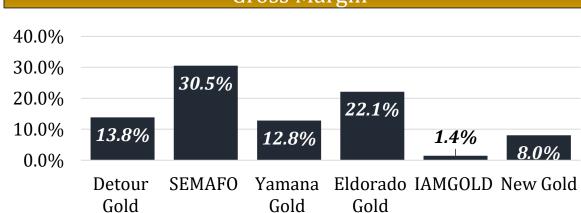
Gold

Conclusion

116

3.57

Eldorado IAMGOLD New Gold



Cash Ratio

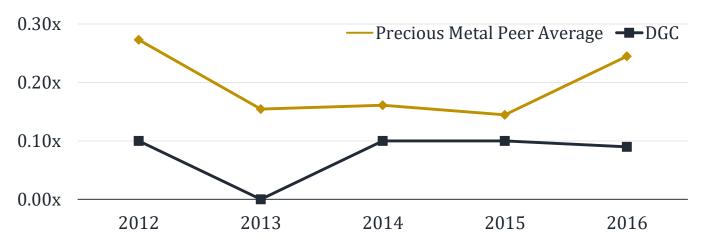
Yamana

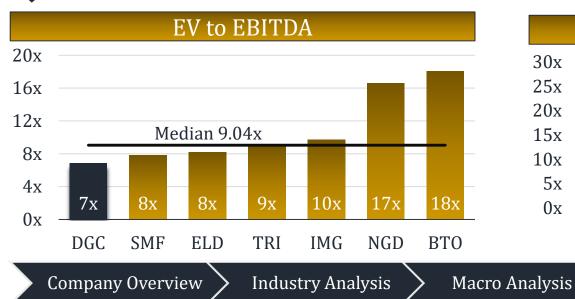
Gold

#### Gross Margin

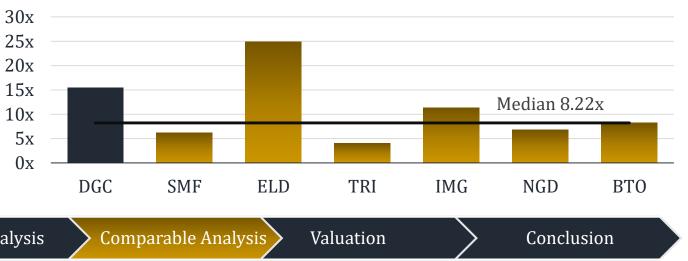






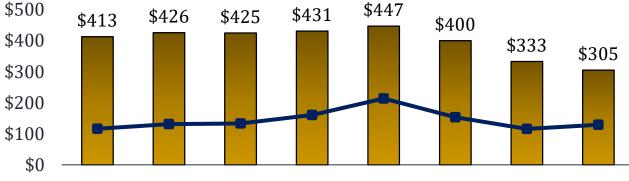






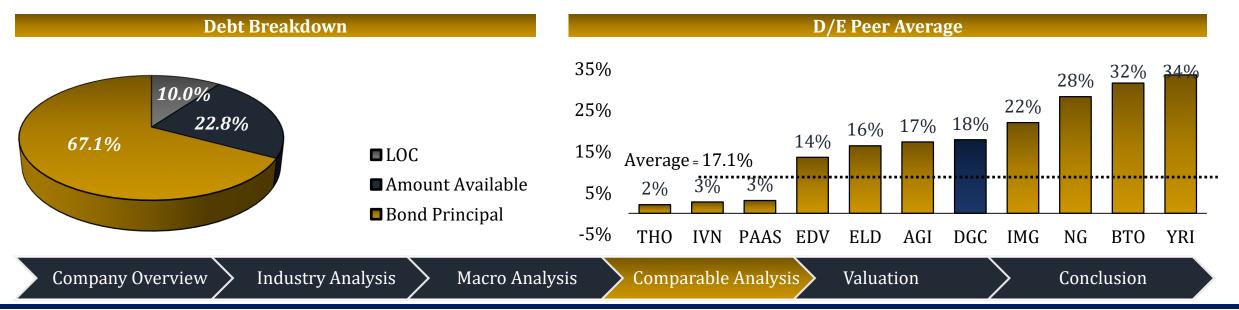


### Ability to Refinance Debt



#### 2015 Q1 2015 Q2 2015 Q3 2015 Q4 2016 Q1 2016 Q2 2016 Q3 2016 Q4

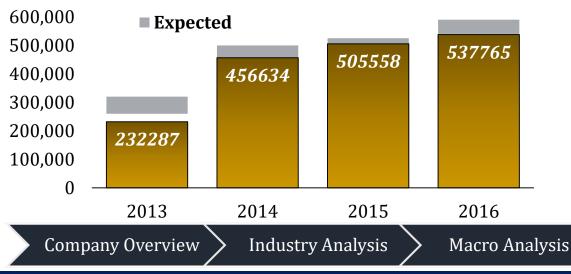
Debt -Cash



### Investment Risks Cont'd



### **Expected VS. Actual Gold Production**



### **2** Behind on Expected Production & Tonnage

In 2016, Detour Lake only mined 66.4 million tonnes of the targeted 95 million tonnes

### **3** Operational Risk

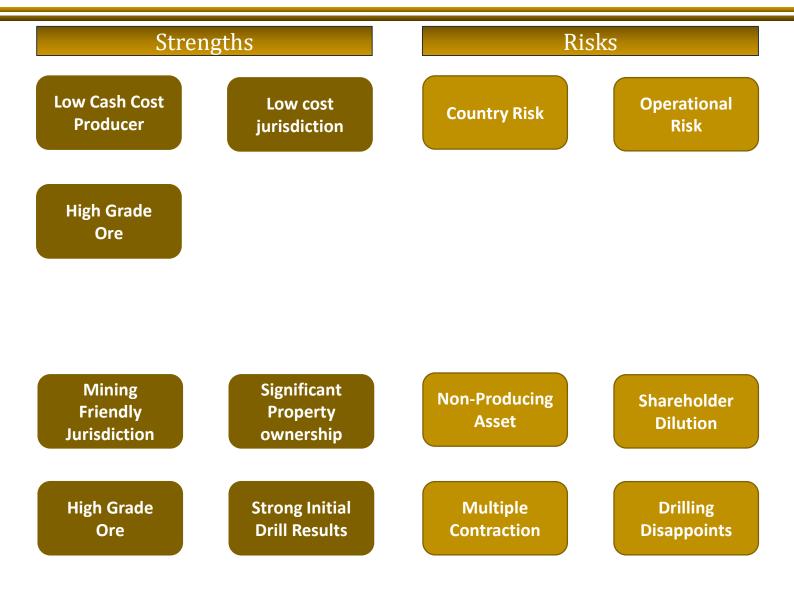
- Increasing AISC
- Increasing Cost of Sales
- Fluctuating Gold Price



# **Key Metric 2: Gold Leverage**



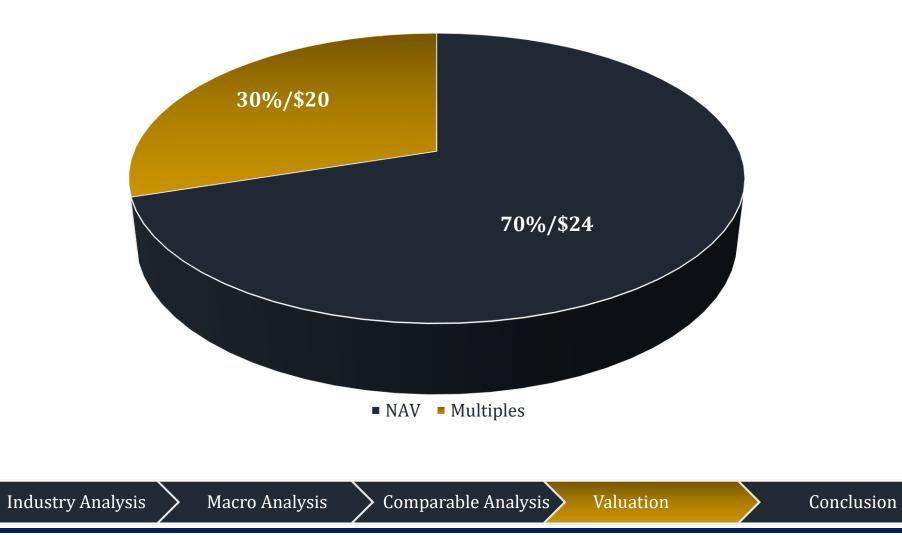




### Valuation



### Valuation

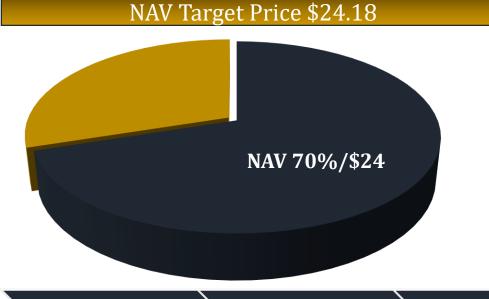


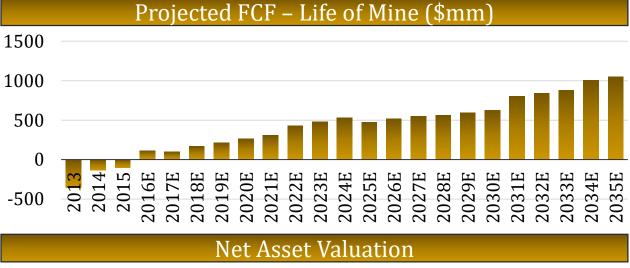
#### Source: Company Filings, Company Bloomberg

Company Overview

## **Valuation: NAV**

Key Assumptions	
Gold Operations	
Realized Price (\$/Oz)	\$1,231.75
Cash Costs (\$/Oz) (without Maintenance/Expansion)	\$850
Capex(Maintenance/ Expansion) AISC per Oz	\$100 \$950-\$1050





Net Present Value (millions)	\$4336.06
- Total Debt	\$334.00
+ Cash & Equivalents	\$115.60
+ Inventory	\$103.70
Net Asset Value (millions)	\$4,221.36
Shares o/s (millions)	174.6
NAV per share (Base Case)	\$24.18

#### Company Overview

Industry Analysis

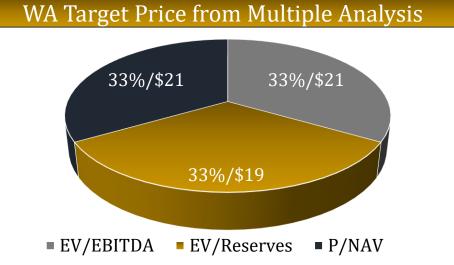
Macro Analysis

Comparable Analysis

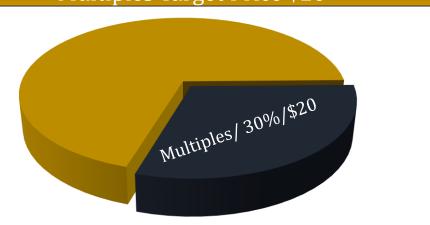
Valuation

Conclusion

# Valuation: Multiple Analysis



### **Multiples Target Price \$20**



Company Overview

Industry Analysis Macro Analysis

Comparable Analysis

\$3809.77

\$14.46

\$16.64

\$18.82

\$21.01

\$23.19

0.7x

0.8x

0.9x

1.0x

1.1x

P/NAV

Valuation

\$4010.29

\$15.29

\$17.58

\$19.88

\$22.18

\$24.47

Conclusion

\$4654.04

\$17.94

\$20.61

\$23.27

\$25.94

\$28.60

\$4432.42

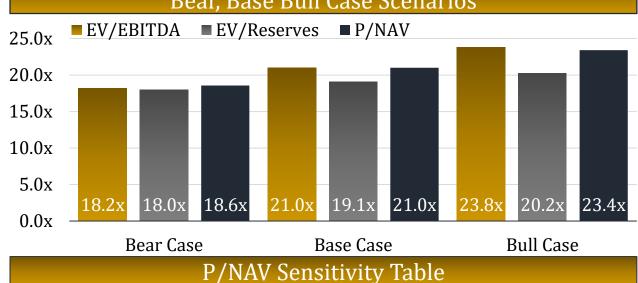
\$17.03

\$19.57

\$22.10

\$24.64

\$27.18



NAV

\$4221.35

\$16.16

\$18.57

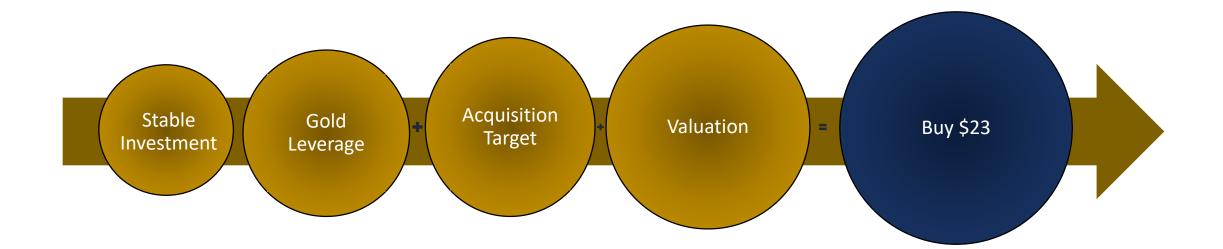
\$20.99

\$23.41

\$25.83

#### Bear, Base Bull Case Scenarios

### **Conclusion: Investment Recommendation**



Company Overview